

Problem 1

[15]

Your construction company needs to purchase a new steamroller. You consider three major steamroller manufacturers. Considering a MARR of 12%, which manufacturer should you purchase from if you plan to use this roller for 8 years? Explain your reasoning.

	A	B	C
Initial Cost	\$125,034	\$101,858	\$119,565
Annual Revenue	\$90,000	\$30,000	\$40,000
Annual Maintenance	\$10,000	\$15,000	\$20,000
Salvage Value at 8yr	\$60,000	\$40,000	\$50,000

Problem 2

[20]

An investment alternative is represented by the following cash flow:

<i>Time=</i>	<i>Cash Flow</i>
0	-\$500
1	\$0
2	+\$1,649
3	-\$700
4	-\$500

Analyze the IRR of this cash-flow and provide a recommendation if the MARR is:

- (a) 12%
- (b) 15%
- (c) 20%

Problem 3

[10]

- (a) With the help of a graph, explain how the level of influence and the cumulative cost of a project vary over the project life-cycle.
- (b) Explain the difference between Design-Build and Design-Bid-Build project delivery methods using the level of influence concept.

Problem 4

[15]

You deposit money once into a savings account at $time = 0$ that has a nominal interest rate of 12%.

- (a) What is the effective interest rate of this savings account if compounded annually for 6 years?
- (b) If this account is worth \$858 at the end of 5 years and the 12% nominal interest rate is compounded quarterly, how much money was initially deposited?

Problem 5

[10]

- (a) What does BIM stand for?
- (b) What are three major advantages of BIM to a contractor?
- (c) What are three major advantages of BIM to an owner?

Problem 6

[10]

Explain the key differences between the Construction Management at risk and the professional Construction Management method of project delivery. Also draw their typical project organisation trees.

Problem 7

[20]

Consider the following property investments under a discount rate of 12%:

	A	B
Initial Cost (in \$)	60,000	70,000
Life	4yrs	8yrs
Salvage Value (in \$)	47,000	20,000
Annual Revenue (in \$)	20,000	18,000
Annual Cost (in \$)	10,000	8,000
Discount Rate	12%	12%

Which property would you recommend on the basis of the discounted payback method?
Which one would you recommend on the basis of NPV?

Reference Equations

- $[F/P, i, n] = (1 + i)^n$
- $[F/A, i, n] = \frac{(1 + i)^n - 1}{i}$
- $[P/A, i, n] = \frac{(1 + i)^n - 1}{i(1 + i)^n}$
- $i_{eff} = \left(1 + \frac{i_{nominal}}{p}\right)^p - 1$, where p = number of compounding periods per year
- $[P/F, i, n] = \frac{1}{(1 + i)^n}$
- $[A/F, i, n] = \frac{i}{(1 + i)^n - 1}$
- $[A/P, i, n] = \frac{i(1 + i)^n}{(1 + i)^n - 1}$

12%

Compound Interest Factors

12%

n	Single Payment		Uniform Payment Series				Arithmetic Gradient		n
	Compound Amount Factor Find F Given P	Present Worth Factor Find P Given F	Sinking Fund Factor Find A Given F	Capital Recovery Factor Find A Given P	Compound Amount Factor Find F Given A	Present Worth Factor Find P Given A	Gradient Uniform Series Find A Given G	Gradient Present Worth Find P Given G	
	F/P	P/F	A/F	A/P	F/A	P/A	A/G	P/G	
1	1.120	.8929	1.0000	1.1200	1.000	0.893	0	0	1
2	1.254	.7972	.4717	.5917	2.120	1.690	0.472	0.797	2
3	1.405	.7118	.2963	.4163	3.374	2.402	0.925	2.221	3
4	1.574	.6355	.2092	.3292	4.779	3.037	1.359	4.127	4
5	1.762	.5674	.1574	.2774	6.353	3.605	1.775	6.397	5
6	1.974	.5066	.1232	.2432	8.115	4.111	2.172	8.930	6
7	2.211	.4523	.0991	.2191	10.089	4.564	2.551	11.644	7
8	2.476	.4039	.0813	.2013	12.300	4.968	2.913	14.471	8
9	2.773	.3606	.0677	.1877	14.776	5.328	3.257	17.356	9
10	3.106	.3220	.0570	.1770	17.549	5.650	3.585	20.254	10

15%

Compound Interest Factors

15%

n	Single Payment		Uniform Payment Series				Arithmetic Gradient		n
	Compound Amount Factor Find F Given P	Present Worth Factor Find P Given F	Sinking Fund Factor Find A Given F	Capital Recovery Factor Find A Given P	Compound Amount Factor Find F Given A	Present Worth Factor Find P Given A	Gradient Uniform Series Find A Given G	Gradient Present Worth Find P Given G	
	F/P	P/F	A/F	A/P	F/A	P/A	A/G	P/G	
1	1.150	.8696	1.0000	1.1500	1.000	0.870	0	0	1
2	1.322	.7561	.4651	.6151	2.150	1.626	0.465	0.756	2
3	1.521	.6575	.2880	.4380	3.472	2.283	0.907	2.071	3
4	1.749	.5718	.2003	.3503	4.993	2.855	1.326	3.786	4
5	2.011	.4972	.1483	.2983	6.742	3.352	1.723	5.775	5
6	2.313	.4323	.1142	.2642	8.754	3.784	2.097	7.937	6
7	2.660	.3759	.0904	.2404	11.067	4.160	2.450	10.192	7
8	3.059	.3269	.0729	.2229	13.727	4.487	2.781	12.481	8
9	3.518	.2843	.0596	.2096	16.786	4.772	3.092	14.755	9
10	4.046	.2472	.0493	.1993	20.304	5.019	3.383	16.979	10

20%

Compound Interest Factors

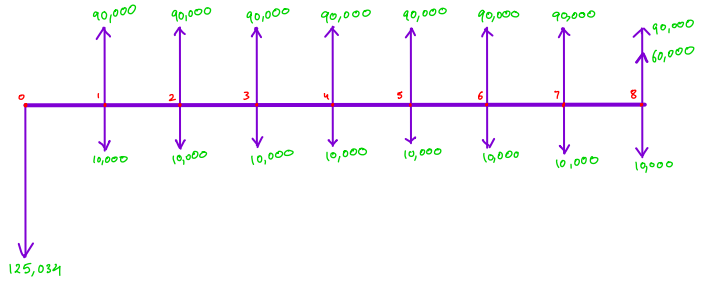
20%

n	Single Payment		Uniform Payment Series				Arithmetic Gradient		n
	Compound Amount Factor Find F Given P	Present Worth Factor Find P Given F	Sinking Fund Factor Find A Given F	Capital Recovery Factor Find A Given P	Compound Amount Factor Find F Given A	Present Worth Factor Find P Given A	Gradient Uniform Series Find A Given G	Gradient Present Worth Find P Given G	
	F/P	P/F	A/F	A/P	F/A	P/A	A/G	P/G	
1	1.200	.8333	1.0000	1.2000	1.000	0.833	0	0	1
2	1.440	.6944	.4545	.6545	2.200	1.528	0.455	0.694	2
3	1.728	.5787	.2747	.4747	3.640	2.106	0.879	1.852	3
4	2.074	.4823	.1863	.3863	5.368	2.589	1.274	3.299	4
5	2.488	.4019	.1344	.3344	7.442	2.991	1.641	4.906	5
6	2.986	.3349	.1007	.3007	9.930	3.326	1.979	6.581	6
7	3.583	.2791	.0774	.2774	12.916	3.605	2.290	8.255	7
8	4.300	.2326	.0606	.2606	16.499	3.837	2.576	9.883	8
9	5.160	.1938	.0481	.2481	20.799	4.031	2.836	11.434	9
10	6.192	.1615	.0385	.2385	25.959	4.192	3.074	12.887	10

Mid Term 1 Solutions

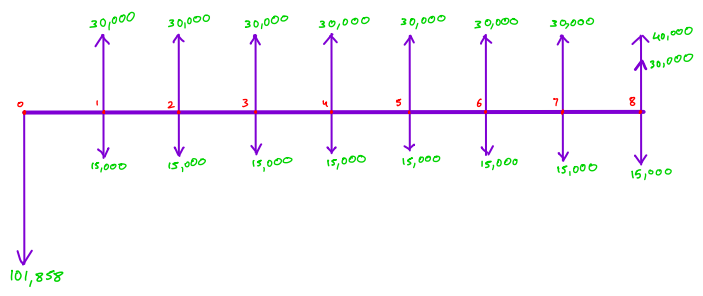
1

Steamroller A



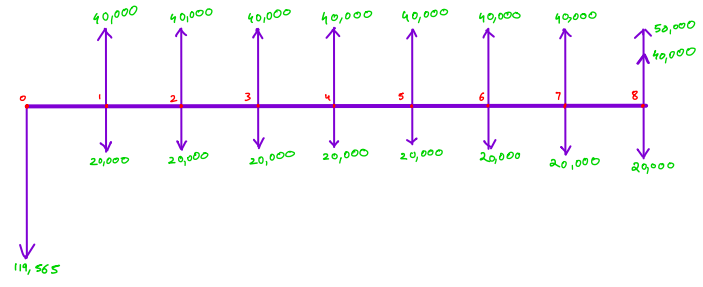
$$\begin{aligned}
 NPV_A &= -125,034 + (90,000 - 10,000) [P/A, 12\%, 8] + (60,000) [P/F, 12\%, 8] \\
 &= -125,034 + (80,000 \times 4.968) + (60,000 \times 0.4039) \\
 &= -125,034 + 397,440 + 24,234 \\
 &= +\$296,640
 \end{aligned}$$

Steamroller B



$$\begin{aligned}
 NPV_B &= -101,858 + (30,000 - 15,000) [P/A, 12\%, 8] + (40,000) [P/F, 12\%, 8] \\
 &= -101,858 + (15,000 \times 4.968) + (40,000 \times 0.4039) \\
 &= -101,858 + 74,520 + 16,156 \\
 &= -\$11,182
 \end{aligned}$$

Steamroller C



$$\begin{aligned}
 NPV_C &= -119,565 + (40,000 - 20,000) [P/A, 12\%, 8] + (50,000) [P/F, 12\%, 8] \\
 &= -119,565 + (20,000 \times 4.968) + (50,000 \times 0.4039) \\
 &= -119,565 + 99,360 + 20,195 \\
 &= -\$10
 \end{aligned}$$

} Only option A is feasible

} Only option A is feasible

2

$$NPV = -500 + 1649 [P/F, i, 2] - 700 [P/F, i, 3] - 500 [P/F, i, 4]$$

$$\Rightarrow NPV = \frac{-500}{(1+i)^0} + \frac{1649}{(1+i)^2} - \frac{700}{(1+i)^3} - \frac{500}{(1+i)^4}$$

@ $i = 12\%$, $NPV = -500.00$

+1314.57
-498.25
-317.76
-1.44

@ $i = 15\%$, $NPV = -500.00$

+1246.88
-460.26
-285.88
+0.74

@ $i = 20\%$, $NPV = -500.00$

+1145.14
-405.09
-241.13
-1.08

From figure 2, we get

$$IRR_1 \approx 14\% \text{ \& } IRR_2 \approx 17\%$$

a) If $MARR = 12\%$,
 $IRR_1, IRR_2 > MARR$
 \therefore Investment is favorable

b) If $MARR = 15\%$,
 $IRR_1 < MARR < IRR_2$
 \therefore Cannot make a recommendation

c) If $MARR = 20\%$,
 $IRR_1, IRR_2 < MARR$
 \therefore Investment is not favorable

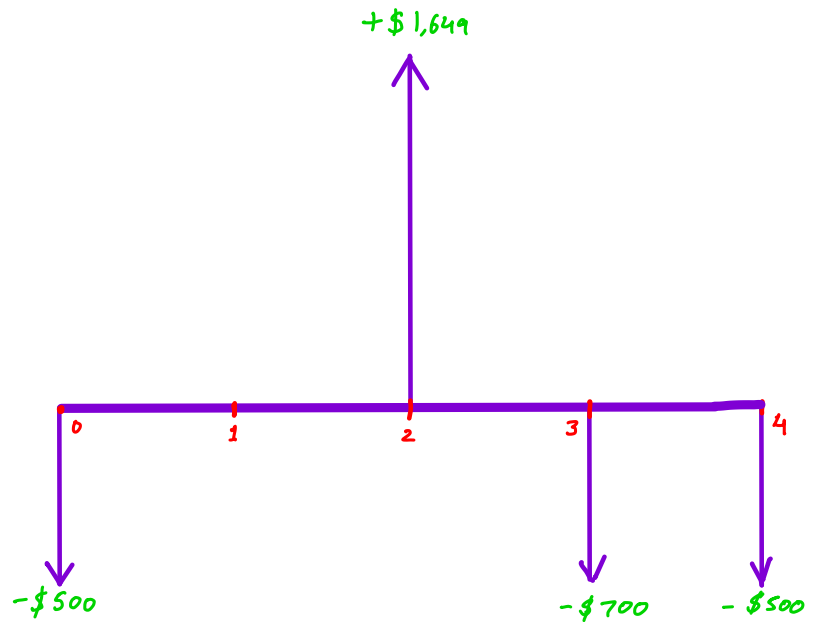


Figure 1

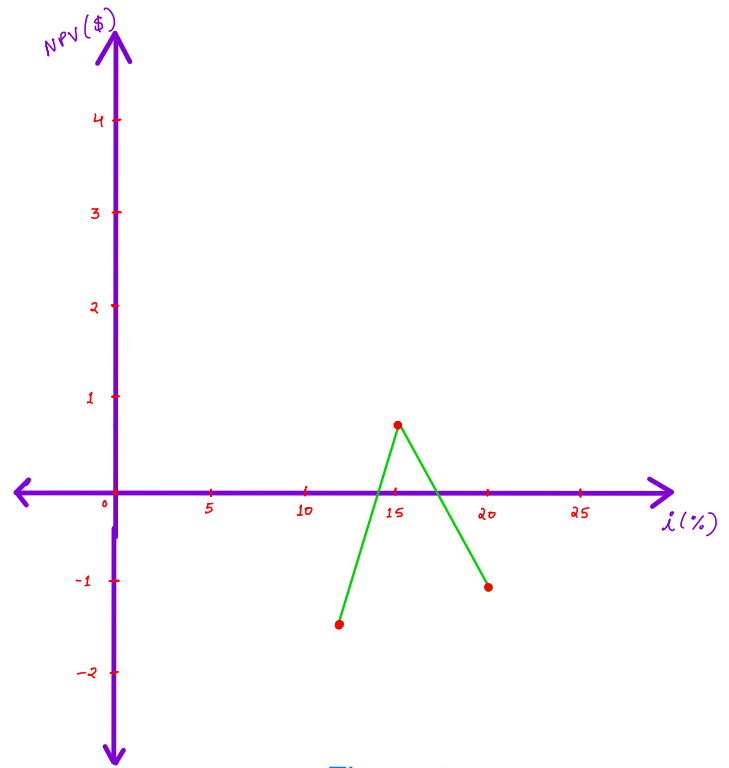
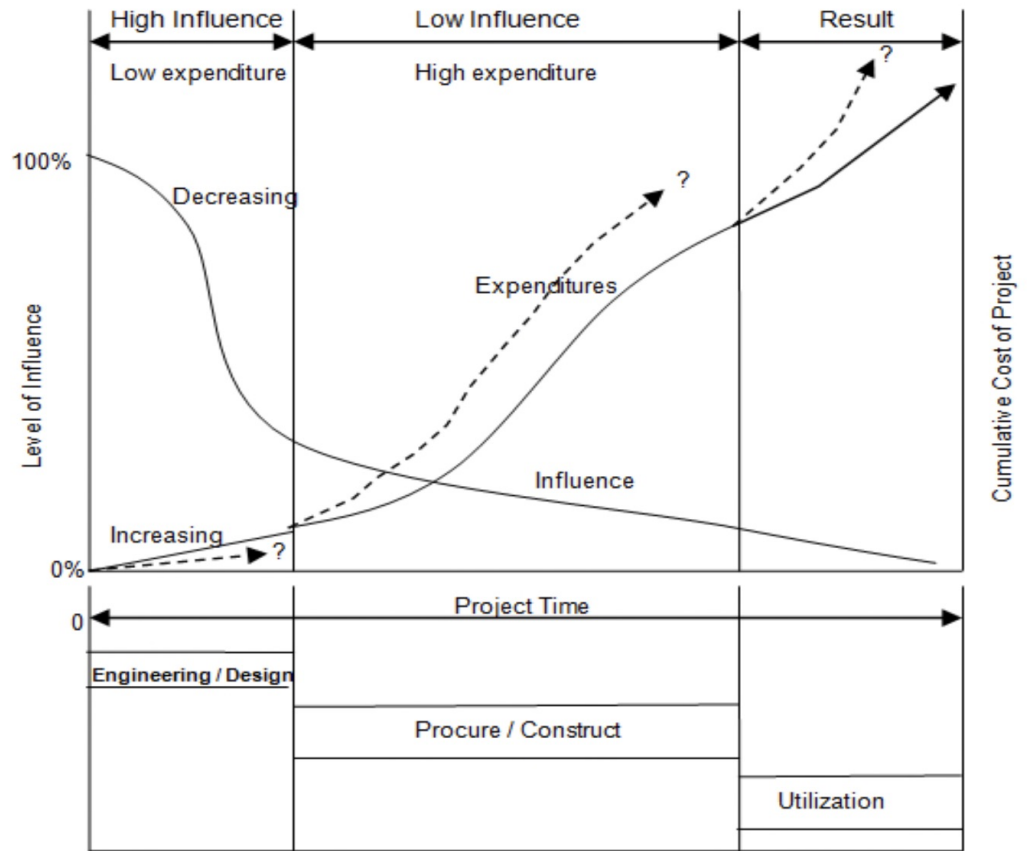


Figure 2

3

a



4

a

$$i_{\text{eff}} = \left(1 + \frac{0.12}{1}\right)^1 - 1$$

$$= 0.12 \text{ OR } 12\%$$

b

$$i = \frac{12\%}{4} = 3\%$$

$$n = 5 \text{ years} \times 4 \text{ quarters/year} = 20$$

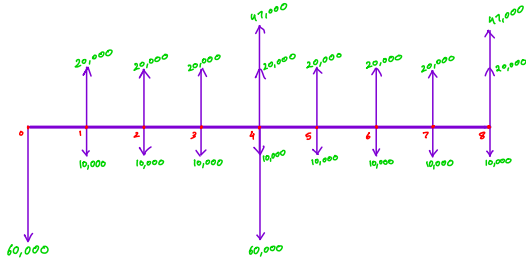
$$P = F [P/F, i, n]$$

$$= \frac{858}{(1+0.03)^{20}}$$

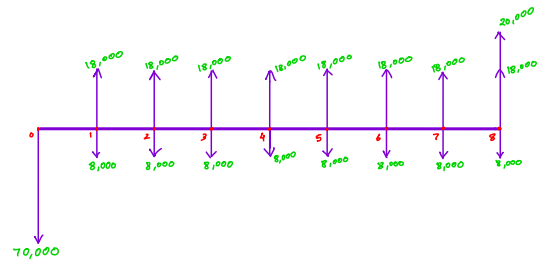
$$P = \$475.03$$

7

Investment A



Investment B



n	cash flow	Present Value	Cummulative discounted cash flow
0	-60,000	-60,000	-60,000
1	10,000	8,929	-51,071
2	10,000	7,971	-43,099
3	10,000	7,118	-35,981
4	-3,000	-1,907	-37,888
5	10,000	5,674	-32,213
6	10,000	5,066	-27,147
7	10,000	4,523	-22,623
8	57,000	23,021	+398

n	cash flow	Present Value	Cummulative discounted cash flow
0	-70,000	-70,000	-70,000
1	10,000	8,929	-61,071
2	10,000	7,971	-53,100
3	10,000	7,118	-45,982
4	10,000	6,355	-39,627
5	10,000	5,674	-33,953
6	10,000	5,066	-28,887
7	10,000	4,523	-24,364
8	30,000	12,116	-12,248

$$\frac{n-7}{22623} = \frac{8-n}{398}$$

→ Choose option A ; Option B does not break even

$$\therefore n = 7.98 \text{ years}$$

$$\begin{aligned}
 NPV_A &= -60,000 \\
 &+ (20,000 - 10,000) [P/A, 12\%, 8] \\
 &- 60,000 [P/F, 12\%, 4] \\
 &+ 47,000 [P/F, 12\%, 4] \\
 &+ 47,000 [P/F, 12\%, 8] \\
 &= -60,000 \\
 &+ 10,000 (4.968) \\
 &- 60,000 (0.6355) \\
 &+ 47,000 (0.6355) \\
 &+ 47,000 (0.4039) \\
 &= +401.8
 \end{aligned}$$

$$\begin{aligned}
 NPV_B &= -70,000 \\
 &+ (18,000 - 8,000) [P/A, 12\%, 8] \\
 &+ 20,000 [P/F, 12\%, 8] \\
 &= -70,000 \\
 &+ 10,000 (4.968) \\
 &+ 20,000 (0.4039) \\
 &= -12,242
 \end{aligned}$$

$NPV_A > NPV_B$
→ choose option A